

# Monarch Fire Protection District

## 2025 BUDGET



Board of Directors  
Jean Millner, President  
Robin Harris, Secretary  
Grace Harvey, Treasurer

**RESOLUTION 2024-05  
TO ADOPT THE 2025 ANNUAL BUDGET  
FOR THE  
MONARCH FIRE PROTECTION DISTRICT  
ST. LOUIS COUNTY, MISSOURI**

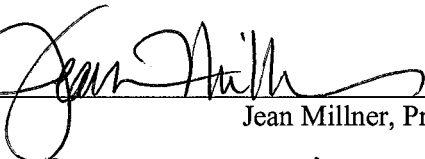
WHEREAS, the Monarch Fire Protection District, as required by the Revised Statutes of Missouri, must establish an annual budget for each year of operation; and

WHEREAS, the Board of Directors of the Monarch Fire Protection District has reviewed the proposed annual budget for the Monarch Fire Protection District for the year 2025; and

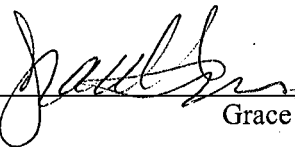
WHEREAS, the Board of Directors of the Monarch Fire Protection District has caused to be prepared such 2025 annual budget to reflect the estimated revenues and proposed expenditures of the District as required by the Revised Statutes of Missouri.

NOW, THEREFORE, BE IT RESOLVED, by the Board of Directors of the Monarch Fire Protection District that the Annual Budget for 2025 for the Monarch Fire Protection District, as attached hereto and incorporated herein by reference, be and is hereby adopted as the Budget dated the 26<sup>th</sup> of September, 2024.

**BOARD OF DIRECTORS  
MONARCH FIRE PROTECTION DISTRICT**

By:  \_\_\_\_\_  
Jean Millner, President

By:  \_\_\_\_\_  
Robin Harris, Secretary

By:  \_\_\_\_\_  
Grace Harvey, Treasurer



## TABLE OF CONTENTS

### INTRODUCTION AND OVERVIEW:

Budget Message	pg i
District Officials	pg v
Mission Statement	pg vi
Profile of the District	pg vii

### BUDGET STRUCTURE:

Basis of Budgeting	pg 1
Budget Process	pg 1
Fund Structure	pg 2

### BUDGET OVERVIEW:

Summary Budget	pg 3
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### REVENUES:

Revenue by Source	pg 5
Revenue by Fund	pg 6

### EXPENDITURES:

General Fund	pg 8
Ambulance Fund	pg 15
Personnel Requirements	pg 20
Dispatch Fund	pg 21
Pension Revenue Fund	pg 22
Debt Service Fund	pg 23
Capital Projects Fund	pg 24

# MONARCH FIRE PROTECTION DISTRICT

13725 Olive Boulevard  
Chesterfield, Missouri 63017-2601  
(314) 514-0900  
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## BOARD OF DIRECTORS

Jean Millner *President*  
Robin Harris, *Secretary*  
Grace Harvey, *Treasurer*



Russ Adams, *Fire Chief*

Serving the  
Communities of

Ballwin  
Chesterfield  
Clarkson Valley  
Creve Coeur  
Maryland Heights  
St. Louis County  
Wildwood

Dear Board of Directors and Citizens:

We are pleased to present the budget for 2025 for your consideration. Our on-going efforts are focused on balancing the level of service we provide with the resources available. The budget is intended to serve as a financial plan for the next fiscal year, outlining forecasted expenditure requirements and the proposed means for financing these requirements. It is expected to be a guide to the District's goals and objectives in the use of personnel, equipment and other resources during the 2025 calendar year.

## OVERVIEW

The District currently employs 121 full-time personnel and has 3 elected officials. The 2025 budget does include increasing staffing to 133 full-time personnel, which is an additional 12 firefighter/paramedics. This was part of our promise during Proposition A to hire an additional 21 new firefighter/paramedics in the next three years. In September 2024, the District conducted a hiring process to create a qualified list of candidates to fill any vacancies during 2025 and 2026. Suppression, medical, rescue and prevention services are provided from five fire stations placed strategically around the District to provide the most effective response times. Administrative personnel are located in the Headquarters building, out of which the Fire Prevention Bureau and Training Department also operate. The District operates a maintenance and training facility adjacent to House 5 and a training tower at a separate location.

## GOALS AND PRIORITIES

The Board of Directors and management must prioritize the needs of the District and employees. An ongoing priority is the quality of service we provide. Meeting the requirements of National Fire Protection Association (NFPA) guidelines is one way of ensuring the quality of our services. It is currently impractical and not cost effective to meet the guidelines 100% of the time.

In 2025, we expect to maintain and improve our services through several primary means.

- The retention of highly qualified personnel
- Training of existing personnel in the latest breakthroughs in fire suppression, emergency medicine, and other related topics
- Fire prevention programs and educational events for the community
- Ongoing updates and replacement of equipment and research of the latest technology related to fire suppression and emergency medicine.

## ECONOMIC OUTLOOK

The overall economic conditions of the St. Louis metro area appear reflective of the nation as a whole. While the economy started to slowly recover following the impact of the COVID-19 pandemic, many challenges remain with supply chain disruptions, high inflation, shortages in labor market, and increase demand in emergency services.

While there are concerns about the economy, the geographic location in which the District operates has experienced higher levels of development than the overall metro area. Redevelopment of the Chesterfield Mall into Downtown Chesterfield has continued to progress with the demolition of the existing mall beginning at the end of 2024. Assessed valuations of the real estate located within the District that are included as new construction amounted to 25,801,400 in additional assessed valuation.

**BUDGET ASSUMPTIONS**

REVENUE ASSUMPTIONS

The District is traditionally dependent upon Real Estate and Personal Property Tax for over 90% of its revenue. It is billed in the fall of each year and is due December 31. Billings for the tax year are based on the assessed value of property as of January 1 of each year. St. Louis County collects tax revenue and remits it to the District monthly net of a 1.5% fee. A state law (commonly referred to as the Hancock Amendment) restricts District revenue growth on an annual basis according to a formula. Rates are calculated based upon the formula, with the District reducing rates when needed in order to comply with the state law. While the assessed valuation in the District has grown 52% over the last ten years, the revenue associated with that assessed valuation has grown at a slower rate as a result of the aforementioned Hancock Amendment. In August 2024, voters approved a general revenue tax rate increase of 19 cents. This resulted in about 20% increase in total tax revenue from 2024.

<u>Date Assessed</u>	<u>Valuation</u>	<u>Percent Change</u>
January 1, 2015	2,271,745,030	3.35%
January 1, 2016	2,300,621,712	1.27%
January 1, 2017	2,475,160,918	7.59%
January 1, 2018	2,507,663,734	1.31%
January 1, 2019	2,691,274,319	7.32%
January 1, 2020	2,759,843,446	2.55%
January 1, 2021	2,954,190,215	7.04%
January 1, 2022	3,007,673,256	1.81%
January 1, 2023	3,406,951,267	13.28%
January 1, 2024	3,453,058,468	1.35%

The District collects personal property and real estate tax revenue at \$0.071 for debt service on the bond issues dated November 3, 2020 and October 26, 2023. The debt is set to mature March 1, 2030.

Remaining District revenue primarily comes from charges from services, which makes up about 7% of the District's overall revenue. The Fire Prevention Bureau collects fees for building permits. These fees have continued to grow each year, with several large projects in the District keeping the total dollars high. Additional areas of development are expected in the next couple years, which could result in an increase in permit fees. The EMS Department collects fees for transporting patients. In June of 2018, the District voted to allow ambulance billing for all residents and non-residents. For residents, the District will only bill insurance companies. Residents of the District will not be responsible for any charges above their insurance reimbursement.

**The Pension Revenue Fund** is set aside to fund the Retirement Plan for Employees of the Monarch Fire Protection District and the Monarch Fire Protection District Welfare Benefit Plan. Tax revenue and interest earnings on reserve cash have been included in the budget. Funds collected are put into trust for the benefit of the employees and to pay the trust fees and expenses.

### EXPENDITURE ASSUMPTIONS

The **General Fund** is the primary operating fund of the District. Operational costs are allocated as appropriate to the **Ambulance Fund**, a special revenue fund specifically for emergency medical services. In addition, the District contracts for dispatch services through Central County Emergency 911 (CCE911). The **Dispatch Fund**, a special revenue fund, collects revenue for dispatch services and remits them to CCE911. These three funds comprise the operations of the District.

As a service organization, our largest expenditure is wages and benefits. These costs represent approximately 80% of our operational costs. Personnel are our most valuable asset. Maintaining wages and benefits at competitive levels, while working within our available resources continues to be a challenge. As benefit costs continue to raise, especially health insurance, we are confronted with decisions about priorities. The Board of Directors and management are working with the members of Local 2665 to maintain sustainable levels of wages and benefits over the long term. The 2025 budget does include a 4% wage increase for personnel.

The second largest area of spending relates to the replacement and maintenance of fire suppression, fire prevention and EMS equipment and vehicles. While the general obligation bond issues pay for some new vehicles, ongoing maintenance and purchase of smaller equipment must come from current resources. Each year, departments submit their requests and the Board of Directors and management must make decisions about priorities based on current year resources. The 2025 budget includes continued lease payments for medical emergency equipment.

The third largest area of operational expenditures is property and facilities costs. Planned maintenance has risen in the last few years as buildings age. The bond issues will pay for the construction of Station #2 and #3, which will help keep maintenance costs down in the future. In addition, utility rates are increasing. In 2023, the Metropolitan Sewer District (MSD) passed Proposition W and S which will lead to approximately 32% increase over the next four years starting in July of 2024.

The **Debt Service Fund** is set aside for payments on outstanding bond issues and their related expenditures. The District has 8,430,000 outstanding in general obligation bonds as of December 31, 2024. The bonds are scheduled to be all paid off by 2030.

The **Capital Projects Fund** includes the purchase of one ladder truck using funds transferred from the General Fund. All bond proceeds were anticipated to be spent by the end of 2024.

## FUTURE BUDGET TRENDS

The District revenue outlook is bright, with continued growth in the assessed valuations and steady levels of permit fees and ambulance billing collections. However, investment revenue varies with the state of the economy and the level of reserves in a given year.

Expenditures continue to raise, especially in the area of personnel costs. Offering competitive wages and rising health care costs presents a challenge each year. The future of healthcare in the United States is a nationwide issue, and one that the District will continue to follow closely. As additional personnel are hired, the challenge is to provide an appropriate level of wages and benefits for all personnel, incorporating advances in technology and equipment, maintaining a high level of service to our residents, and doing so with limited resources.

The District's long-range master plan will provide direction for the future needs of the District for both equipment and staffing. Such information can be used to determine the need for setting aside reserves to meet future needs or pursuing a bond issue in the future.

## SUMMARY

The annual budget for 2025 was developed as follows:

- Department heads complete the budget planning packet for their resource needs and goals. Capital purchase requests must be turned in with the planning packet.
- All information is compiled and reviewed by management based upon anticipated revenue amounts.
- The draft of the budget is then presented to the Board of Directors for their revision and approval.
- The budget is adopted at an annual budget hearing, which is open to the public.

The 2025 proposed budget provides a high level of service to the residents of the District, while continuing to pursue our long-term goals. Additions of long needed equipment are included along with necessary building improvements.

Each year, we strive to improve the presentation of the budget to give you valuable and necessary information. This budget reflects participation from many resources throughout the District. It is a product of many individuals' time and effort. We believe it is a workable plan for the 2025 year.

We would like to thank the Board of Directors for their input and valuable suggestions. In addition, the efforts of our department heads are invaluable. Their efforts make the budget a document that can truly be used in managing the District in the coming year. The budget is very much a team effort, and we appreciate all of the input, suggestions and assistance received in the preparation of this document.

Sincerely,



Russ Adams  
Fire Chief



Abby Sowatsky, CPA  
Controller

# MONARCH FIRE PROTECTION DISTRICT OFFICIALS 2025



## ELECTED OFFICIALS

President  
Secretary  
Treasurer

Mrs. Jean Millner  
Mr. Robin Harris  
Mrs. Grace Harvey

## STAFF

Fire Chief  
Assistant Fire Chief  
Deputy Chief - Operations  
Deputy Chief - Training  
Deputy Chief - EMS  
Fire Marshal  
Controller  
Human Resource Director

Russ Adams  
Les Crews  
Bill Long  
Ed Fassler  
Nick Smith  
Jim McKay  
Abby Sowatsky, CPA  
Melanie Wilson





## **MISSION STATEMENT**

The mission of the Monarch Fire Protection District is to provide the highest quality emergency services to the community through fire rescue and emergency medical services, fire prevention and education. We will maintain the highest standard through experience, education and planning. Our Commitment extends beyond the traditional role of the fire service to improve the safety and quality of life for all.



## PROFILE OF THE DISTRICT

The District began in 1925 as a volunteer fire department. In 1957, it became a separate tax supported fire protection district and political subdivision of the State of Missouri. Today, the District serves over 60,000 individuals in west St. Louis County in an area that covers 63 square miles. The District is empowered to levy a property tax on both real and personal property located within its boundaries.

An elected Board of Directors governs the District. Directors serve six-year terms, with one director elected every two years. The Board of Directors appoints the Fire Chief. The District operates in several areas including fire suppression, fire prevention, emergency medical services, and public education.

The mission of the District is to provide the highest quality of emergency services to the community through fire rescue and emergency medical services, fire prevention, and education. We will maintain the highest standards through experience, education, and planning. Our commitment extends beyond the traditional role of the fire service to improve the safety and quality of life for all.

The District is required to set tax rates by October 1 of each year. St. Louis County assesses the taxes beginning November 1, and majority of the taxes are collected and remitted to the District by March 1 of the following year. The District adopts its final budget before December 31. The budget serves as the foundation for the District's financial planning and control. The budget is segregated into funds, departments and functions.

The District is home to Logan College of Chiropractic. There is one major hospital located in the District. The District has one airport, which houses many private corporate jets and is the areas FAA Flight Service Center.

The current locations of the engine houses are as follows:

House 1 is at 15700 Baxter Road  
House 2 is at 18304 Wild Horse Creek Road  
House 3 is at 1201 Fernview Drive  
House 4 is at 14898 Olive Boulevard  
House 5 & Maintenance Facility is at 155 Long Road  
Training Tower & Pavilion is at 911 John Pellet Court  
Administration Building is at 13725 Olive Boulevard



## **BASIS OF BUDGETING**

The District's accounts are organized on the basis of fund and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund balance, revenues and expenditures.

The budgets of the funds are prepared on a modified accrual basis. For a modified accrual basis accounting, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred.

## **BUDGET PROCESS**

The District follows these procedures in establishing the budgetary data:

- Budget worksheets are distributed by the Controller to department heads for the accounts that relate to that department. All department heads are responsible for developing their annual budget based upon their needs and goals for the following year.
- All department heads meet with the Fire Chief and the Controller to review their requests. Any large or unusual request requires an explanation and supporting documents. Information is returned to the Controller by the department heads.
- The information is compiled then reviewed by the Controller. The Controller reviews the initial requests with the Fire Chief. At this time, the Fire Chief may make any additions, deletions, changes or recommendations.
- A preliminary budget is compiled and presented to the Board of Directors for their revision and approval. The annual operating budget for the fiscal year beginning the following January 1 must be adopted prior to December 31.
- During the year, budget amendments may be submitted by the Fire Chief and the Controller to the Board of Directors.



## FUND STRUCTURE

The following describes the funds included in the 2025 Budget and gives a brief overview of each fund's purpose.

**General Fund** - This fund is the general operating fund of the District. It is used to account for all financial resources except those accounted for in another fund.

**Ambulance Fund** - This fund is a special revenue fund that is used to account for the operations of emergency medical services. Financing is provided by a special property tax to the extent charges for services are not sufficient to provide financing.

**Dispatch Fund** - This fund is a special revenue fund that accounts for the resources in order to participate with other fire protection districts in a centralized dispatching service for the dispatch of fire and ambulance calls.

**Pension Revenue Fund** - This fund is a special revenue fund that accounts for the resources for contributions made to the District's pension and welfare benefit plans.

**Debt Service Fund** - This fund accounts for the accumulation of resources for the payments of general long-term debt principal and interest.

**Capital Projects Fund** - This fund accounts for the acquisition or construction of major capital items.

# Monarch Fire Protection District

2025 Summary Budget

Combined Statement of Budgeted Revenues, Expenditures, and Changes in Fund Balance All	2023 Actual	2024 Original	Amendment	2024 Amended	2025 Requested
<b>REVENUES</b>					
Tax Revenue	27,624,337	29,735,900	-	29,735,900	35,750,000
Charges for Services	2,580,115	2,350,000	-	2,350,000	2,650,000
Intergovernmental	38,652	30,000	-	30,000	36,000
Interest	652,812	300,500	-	300,500	267,500
Other Revenues	3,113,951	41,000	(15,000)	26,000	31,000
<b>TOTAL REVENUES</b>	<b>34,009,867</b>	<b>32,457,400</b>	<b>(15,000)</b>	<b>32,442,400</b>	<b>38,734,500</b>
<b>EXPENDITURES</b>					
Administration	6,525,419	7,179,714	-	7,179,714	8,058,305
Operations	13,165,195	14,273,000	(4,500)	14,268,500	15,733,465
Maintenance	1,099,832	1,183,130	30,000	1,213,130	1,300,085
Fire Prevention Bureau	939,708	1,103,685	-	1,103,685	1,105,030
Training	288,599	359,805	-	359,805	371,950
Dispatch Service	1,272,396	1,368,000	(82,560)	1,285,440	1,268,810
Pension and VEBA Contribution	2,441,300	2,598,000	-	2,598,000	2,632,100
Debt Service	2,043,585	3,459,325	(13,500)	3,445,825	2,370,350
Capital Expenditures	8,211,728	9,186,410	(1,852,738)	7,333,672	5,165,070
<b>TOTAL EXPENDITURES</b>	<b>35,987,762</b>	<b>40,711,069</b>	<b>(1,923,298)</b>	<b>38,787,771</b>	<b>38,005,165</b>
<b>Change in Fund Balance</b>	<b>(1,977,895)</b>	<b>(8,253,669)</b>	<b>1,908,298</b>	<b>(6,345,371)</b>	<b>729,335</b>
<b>Budgetary Fund Balance, January 1</b>	<b>22,088,702</b>	<b>20,110,807</b>	<b>11,857,138</b>	<b>20,110,807</b>	<b>13,765,436</b>
<b>Budgetary Fund Balance, December 31</b>	<b>20,110,807</b>	<b>11,857,138</b>	<b>13,765,436</b>	<b>13,765,436</b>	<b>14,494,771</b>

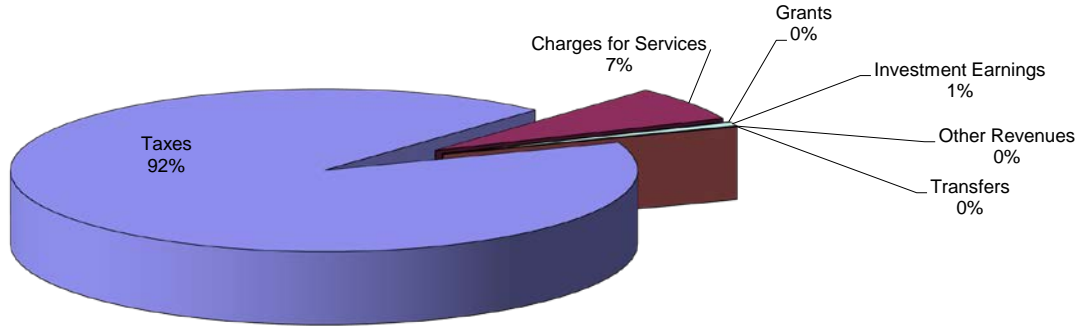
# Monarch Fire Protection District

2025 Summary Budget

Summary of Current Year Activity - By Fund	2023 Actual	2024 Original	Amendment	2024 Amended	2025 Requested
<b>General Fund</b>					
Revenue	14,620,662	15,082,200	-	15,082,200	20,954,000
Expenditures	14,742,001	14,717,115	(3,000)	14,714,115	16,766,445
Revenue Over Expenditures	(121,339)	365,085	3,000	368,085	4,187,555
<b>Ambulance Fund</b>					
Revenue	10,503,393	10,870,200	(15,000)	10,855,200	11,258,800
Expenditures	9,227,434	10,917,639	(785,000)	10,132,639	13,476,960
Revenue Over Expenditures	1,275,959	(47,439)	770,000	722,561	(2,218,160)
<b>Dispatch Fund</b>					
Revenue	1,272,420	1,368,000	-	1,368,000	1,382,300
Expenditures	1,272,396	1,368,000	(82,560)	1,285,440	1,268,810
Revenue Over Expenditures	24	-	82,560	82,560	113,490
<b>Total Operations</b>	<b>1,154,644</b>	<b>317,646</b>	<b>855,560</b>	<b>1,173,206</b>	<b>2,082,885</b>
<b>Pension Revenue Fund</b>					
Revenue	2,512,700	2,689,900	-	2,689,900	2,700,300
Expenditures	2,511,830	2,688,000	-	2,688,000	2,712,100
Revenue Over Expenditures	870	1,900	-	1,900	(11,800)
<b>Debt Service</b>					
Revenue	2,074,951	2,412,100	-	2,412,100	2,439,100
Expenditures	1,844,318	3,246,325	-	3,246,325	2,170,850
Revenue Over Expenditures	230,633	(834,225)	-	(834,225)	268,250
<b>Capital Projects Fund - Bond Proceeds</b>					
Revenue	3,025,741	35,000	-	35,000	-
Expenditures	6,389,783	7,773,990	(1,052,738)	6,721,252	1,610,000
Revenue Over Expenditures	(3,364,042)	(7,738,990)	1,052,738	(6,686,252)	(1,610,000)
<b>Total Change in Fund Balance-All Funds</b>	<b>(1,977,895)</b>	<b>(8,253,669)</b>	<b>1,908,298</b>	<b>(6,345,371)</b>	<b>729,335</b>

**Monarch Fire  
Protection District**

2025 Budget Revenue by Source



Fund	Taxes	Charges for Services	Grants	Investment Earnings	Other Revenues	Transfers	Total
General Fund	20,353,000	350,000	36,000	200,000	15,000	-	20,954,000
Ambulance Fund	8,882,800	2,300,000	-	60,000	16,000	-	11,258,800
Dispatch Fund	1,382,300	-	-	-	-	-	1,382,300
Pension Revenue Fund	2,699,300	-	-	1,000	-	-	2,700,300
Debt Service Fund	2,432,600	-	-	6,500	-	-	2,439,100
Capital Projects Fund	-	-	-	-	-	-	-
	35,750,000	2,650,000	36,000	267,500	31,000	-	38,734,500
Percent of Total	92.3%	6.8%	0.1%	0.7%	0.1%	0.0%	

# Monarch Fire Protection District

2025 Revenue by Fund

Tax Rates	Assessed Value
Real Estate-Residential	2,182,364,030
Real Estate-Agricultural	1,414,790
Real Estate-Commercial	736,642,550
Real Estate-State & Local	38,496,309
Personal Property	494,140,789
<b>Total</b>	<b>3,453,058,468</b>

	General	Ambulance
\$	0.579	\$ 0.233
\$	0.443	\$ 0.274
\$	0.651	\$ 0.288
\$	0.651	\$ 0.288
\$	0.580	\$ 0.330

General Revenue	2023 Actual	2024 Budget	2025 Requested
4100 Tax Revenue	13,297,980	14,172,000	20,143,000
4110 RR/Utility Taxes	185,886	185,000	185,000
4120 Delinquent Taxes	(35,481)	45,200	-
4140 FIT Taxes	103,760	75,000	25,000
4400 Building Permit Fees	421,964	350,000	350,000
4600 Interest	447,339	200,000	200,000
4700 Miscellaneous Revenue	11,510	20,000	10,000
4701 Grant Proceeds	38,652	30,000	36,000
4710 Training Pavillion Rental	9,764	5,000	5,000
4750 Proceeds from Sale of Assets	105,675	-	-
4751 Insurance Proceeds	33,613	-	-
<b>TOTAL</b>	<b>14,620,662</b>	<b>15,082,200</b>	<b>20,954,000</b>

Ambulance Revenue	2023 Actual	2024 Budget	2025 Requested
4100 Tax Revenue	8,137,084	8,656,300	8,772,800
4110 RR/Utility Taxes	113,345	112,000	110,000
4120 Delinquent Taxes	(21,404)	27,900	-
4200 Ambulance Billing Collections	2,158,151	2,000,000	2,300,000
4600 Interest	113,965	58,000	60,000
4700 Miscellaneous Revenue	35	-	-
4701 Grant Proceeds	-	-	-
4729 Records Request	2,217	1,000	1,000
4750 Proceeds from Sale of Assets	-	15,000	15,000
<b>TOTAL</b>	<b>10,503,393</b>	<b>10,870,200</b>	<b>11,258,800</b>



# Monarch Fire Protection District

2025 Revenue by Fund

Tax Rates	Assessed Value
Real Estate-Residential	2,182,364,030
Real Estate-Agricultural	1,414,790
Real Estate-Commercial	736,642,550
Real Estate-State & Local	38,496,309
Personal Property	494,140,789
<b>Total</b>	<b>3,453,058,468</b>

	Dispatch	Pension	Debt
	\$ 0.038	\$ 0.071	\$ 0.071
	\$ 0.040	\$ 0.082	\$ 0.071
	\$ 0.042	\$ 0.087	\$ 0.071
	\$ 0.042	\$ 0.087	\$ 0.071
	\$ 0.048	\$ 0.100	\$ 0.071

Dispatch Revenue	2023 Actual	2024 Budget	2025 Requested
4100 Tax Revenue	1,257,289	1,344,500	1,364,800
4110 RR/Utility Taxes	17,723	17,500	17,500
4120 Delinquent Taxes	(3,493)	6,000	-
4600 Interest	901	-	-
<b>TOTAL</b>	<b>1,272,420</b>	<b>1,368,000</b>	<b>1,382,300</b>

Pension Revenue	2023 Actual	2024 Budget	2025 Requested
4100 Tax Revenue	2,482,164	2,644,400	2,664,800
4110 RR/Utility Taxes	34,622	34,500	34,500
4120 Delinquent Taxes	(6,580)	10,000	-
4600 Interest	2,494	1,000	1,000
<b>TOTAL</b>	<b>2,512,700</b>	<b>2,689,900</b>	<b>2,700,300</b>

Debt Service Revenue	2023 Actual	2024 Budget	2025 Requested
4100 Tax Revenue	2,041,462	2,370,600	2,402,600
4110 RR/Utility Taxes	29,264	30,000	30,000
4120 Delinquent Taxes	(9,284)	5,000	-
4600 Interest	13,509	6,500	6,500
<b>TOTAL</b>	<b>2,074,951</b>	<b>2,412,100</b>	<b>2,439,100</b>

Capital Projects (Bond Proceeds)	2023 Actual	2024 Budget	2025 Requested
4600 Interest	74,604	35,000	-
4802 Bond Proceeds	2,951,137	-	-
<b>TOTAL</b>	<b>3,025,741</b>	<b>35,000</b>	<b>-</b>

# Monarch Fire Protection District

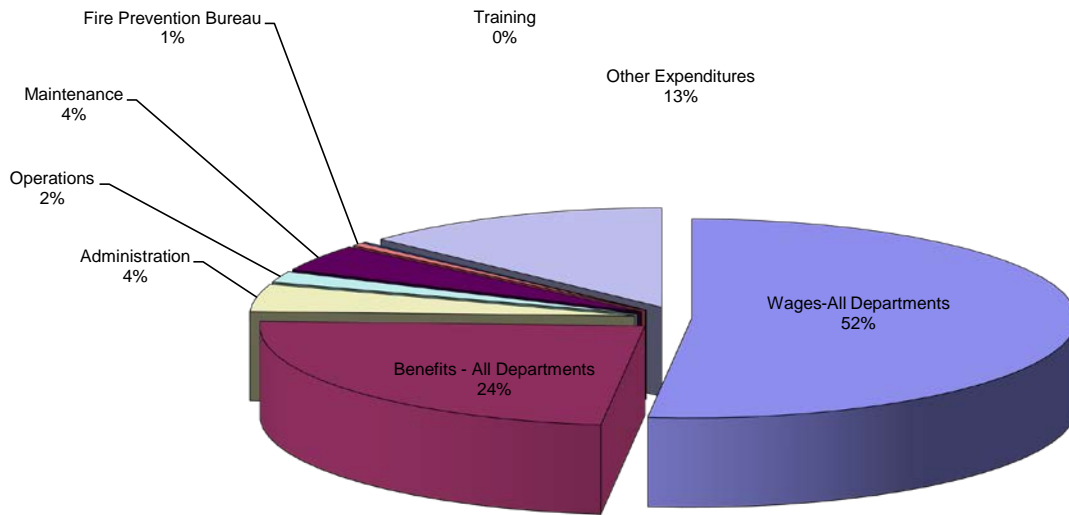
2025 General Fund by Department

Statement of Budgeted Revenues and Expenditures - General Fund	2023	Actual	2024 Original	Amendments	2024 Amended	2025 Requested
<b>BUDGETARY FUND BALANCE, JANUARY 1</b>	11,497,001		11,375,662	6,740,747	11,375,662	8,353,747
<b>REVENUES</b>						
Tax Revenue	13,552,145		14,477,200	-	14,477,200	20,353,000
Charges for Services	421,964		350,000	-	350,000	350,000
Intergovernmental	38,652		30,000	-	30,000	36,000
Interest	447,339		200,000	-	200,000	200,000
Other Revenues	160,562		25,000	-	25,000	15,000
<b>TOTAL REVENUES</b>	14,620,662		15,082,200	-	15,082,200	20,954,000
<b>TOTAL AVAILABLE FUNDS</b>	26,117,663		26,457,862	6,740,747	26,457,862	29,307,747
<b>EXPENDITURES</b>						
Administration	4,010,538		4,461,795	-	4,461,795	4,756,160
Operations	6,532,341		7,106,280	(18,000)	7,088,280	7,269,550
Maintenance	1,023,295		988,130	15,000	1,003,130	1,080,085
Fire Prevention Bureau	939,708		1,103,685	-	1,103,685	1,105,030
Training	288,599		359,805	-	359,805	371,950
Debt Service	153,000		153,000	-	153,000	153,000
Capital Expenditures	1,794,520		544,420	-	544,420	2,030,670
<b>TOTAL EXPENDITURES</b>	14,742,001		14,717,115	(3,000)	14,714,115	16,766,445
<b>TRANSFERS (TO)/FROM OTHER FUNDS</b>		-	(5,000,000)	1,610,000	(3,390,000)	(3,799,920)
<b>BUDGETARY FUND BALANCE, DECEMBER 31</b>	11,375,662		6,740,747	8,353,747	8,353,747	8,741,382
<b>Revenue Less Expenditures</b>	(121,339)		(4,634,915)	1,613,000	(3,021,915)	387,635
<b>Reserve Balance (40% of Operating Expenditures)</b>	5,894,310					
<b>Assigned Fund Balance</b>						
Future Capital Projects						
Fire Station Improvements		1,000,000				
Radios		100,000				
Training Tower Improvements		20,000				
Heavy Hauler Updates		5,000				
<b>Unassigned Fund Balance</b>		1,722,072				
<b>Total Budgetary Fund Balance</b>		8,741,382				

**Monarch Fire  
Protection District**

2025 General Fund by Department

**General Fund Expenditures Summary**



GENERAL FUND	2023 Actual	2024 Budget	2024 Amended	2025 Requested	% of Total
Wages-All Departments	8,032,619	8,436,875	8,436,875	8,688,340	51.8%
Benefits - All Departments	3,208,829	3,809,180	3,791,180	4,007,495	23.9%
Administration	776,374	698,520	698,520	741,965	4.4%
Operations	198,832	266,620	266,620	298,975	1.8%
Maintenance	498,500	649,500	664,500	728,500	4.3%
Fire Prevention Bureau	57,136	119,000	119,000	88,000	0.5%
Training	22,191	40,000	40,000	29,500	0.2%
Other Expenditures	1,947,520	697,420	697,420	2,183,670	13.0%
<b>TOTAL</b>	<b>14,742,001</b>	<b>14,717,115</b>	<b>14,714,115</b>	<b>16,766,445</b>	<b>100.0%</b>

# Monarch Fire Protection District

2025 General Fund by Department

Department		2023	2024		2024	2025
Administration		Actual	Budget	Amendment	Amended	Requested
5011	Taxes & Licenses	4,096	4,500	-	4,500	4,500
5014	Election Expense	30,260	40,000	-	40,000	40,000
5015	Public Relations	-	45,000	-	45,000	25,000
5017	Advertising	397	2,000	-	2,000	2,000
5018	Special Events	5,882	9,000	-	9,000	35,000
5021	Software, Printing, IT	124,439	162,720	-	162,720	170,400
5022	Miscellaneous Office Expense	25,553	25,000	-	25,000	25,000
5023	Office Machines/Lease & Maint.	14,720	15,000	-	15,000	15,000
5025	Postage	1,117	5,000	-	5,000	5,000
5026	Bank Fees	3,029	5,000	-	5,000	5,000
	Office Expenditures	209,493	313,220	-	313,220	326,900
5091	Recruitment/Preemployment	946	3,000	-	3,000	2,000
5092	Safety & Employee Relations	4,388	7,100	-	7,100	8,765
	Human Resources	5,334	10,100	-	10,100	10,765
5133	Risk Liability Insurance	213,975	198,000	-	198,000	217,800
	Insurance	213,975	198,000	-	198,000	217,800
5041	Audit	13,800	15,000	-	15,000	15,500
5042	Payroll	22,536	25,000	-	25,000	28,000
5045	Legal	45,639	90,000	-	90,000	90,000
5046	Consulting	21,486	16,200	-	16,200	20,000
514X	All Others	28,711	31,000	-	31,000	33,000
	Professional Services	132,172	177,200	-	177,200	186,500
<b>TOTAL</b>		<b>560,974</b>	<b>698,520</b>	<b>-</b>	<b>698,520</b>	<b>741,965</b>

Department		2023	2024		2024	2025
Operations		Actual	Budget	Amendment	Amended	Requested
5070	Fire Equipment-Purchase/Replace	20,996	23,000	-	23,000	24,000
5071	Equipment Maintenance & Repair	12,757	13,000	-	13,000	13,000
5073	Loose Equipment	54,347	65,000	-	65,000	70,000
5076	Foam	-	20,000	-	20,000	15,000
5077	SCBA Parts	12,758	15,000	-	15,000	20,000
5078	Hose Replacement	30,165	18,000	-	18,000	18,000
5079	House Supplies	28,058	35,000	-	35,000	35,000
	Fire Suppression	159,081	189,000	-	189,000	195,000
5021	Software, Printing, IT	9,040	17,500	-	17,500	26,000
5070	Fire Equipment-Purchase/Replace	12,505	30,120	-	30,120	33,735
	Special Operations	21,545	47,620	-	47,620	59,735
5091	Communications	16,912	24,000	-	24,000	39,240
5092	Central County (853 Account)	1,294	6,000	-	6,000	5,000
	Communications	18,206	30,000	-	30,000	44,240
<b>TOTAL</b>		<b>198,832</b>	<b>266,620</b>	<b>-</b>	<b>266,620</b>	<b>298,975</b>

Department		2023	2024		2024	2025
Utilities		Actual	Budget	Amendment	Amended	Requested
5710	Electric-All Locations	65,982	68,500	-	68,500	80,500
5711	Water-All Locations	23,147	29,700	-	29,700	29,700
5712	Gas-All Locations	31,768	27,500	-	27,500	35,000
5713	Telephone-All Locations	46,812	37,300	-	37,300	36,000
5714	Sewer-All Locations	10,141	14,500	-	14,500	20,400
5715	Internet/Cable-All Locations	17,875	18,000	-	18,000	24,400
5090	All Other Utilities-All Locations	19,675	20,000	-	20,000	20,000
<b>TOTAL</b>		<b>215,400</b>	<b>215,500</b>	<b>-</b>	<b>215,500</b>	<b>246,000</b>

# Monarch Fire Protection District

2025 General Fund by Department

Department		2023	2024		2024	2025
Maintenance		Actual	Budget	Amendment	Amended	Requested
5072	Maintenance Tools/Supplies	4,760	15,000	-	15,000	15,000
5074	Vehicle Parts	191,762	125,000	-	125,000	150,000
5075	Vehicle Repair & Maintenance	51,158	40,000	-	40,000	50,000
5076	Vehicle Fuel & Fluids	99,718	85,000	-	85,000	85,000
	Vehicle Maintenance	347,398	265,000	-	265,000	300,000
5080	Building Maintenance & Repair	90,674	90,000	-	90,000	95,000
5081	Furniture & Fixtures	10,247	12,000	-	12,000	20,000
5082	Fitness Equipment	805	5,000	15,000	20,000	15,000
5083	Grounds Maintenance	16,845	20,000	-	20,000	20,000
5084	Maintenance Agreements	32,531	32,000	-	32,000	32,500
5085	Security	-	10,000	-	10,000	-
	Facility Maintenance	151,102	169,000	15,000	184,000	182,500
	<b>TOTAL</b>	498,500	434,000	15,000	449,000	482,500

Department		2023	2024		2024	2025
Fire Prevention		Actual	Budget	Amendment	Amended	Requested
5015	Public Education	38,903	40,000	-	40,000	40,000
5017	Newsletter	-	50,000	-	50,000	25,000
5021	Software, Printing, IT	8,209	15,000	-	15,000	10,000
5022	Miscellaneous Office Expense	1,942	6,000	-	6,000	5,000
5027	Document Retention	315	-	-	-	-
5072	Warranties	7,767	8,000	-	8,000	8,000
	<b>TOTAL</b>	57,136	119,000	-	119,000	88,000

Department		2023	2024		2024	2025
Training		Actual	Budget	Amendment	Amended	Requested
5022	Training Supplies	19,776	20,000	-	20,000	17,000
5067	Explorer's Post	2,415	5,000	-	5,000	5,000
5070	Equipment	-	15,000	-	15,000	7,500
	<b>TOTAL</b>	22,191	40,000	-	40,000	29,500

Department		2023	2024		2024	2025
Other Expenditures		Actual	Budget	Amendment	Amended	Requested
5600	Capital Disbursements:					
	Administration	-	-	-	-	-
	Operations	973,068	148,920	-	148,920	1,530,070
	Special Operations	86,314	5,500	-	5,500	35,000
	Maintenance	14,425	-	-	-	-
	Fire Prevention	20,583	-	-	-	-
	Training	61,596	55,000	-	55,000	19,800
	Equipment	1,155,986	209,420	-	209,420	1,584,870
	Vehicle Replacement	357,387	135,000	-	135,000	-
	Building Improvements	281,147	200,000	-	200,000	445,800
	Capital Disbursements	1,794,520	544,420	-	544,420	2,030,670
5603	Capital Lease Payment	153,000	153,000	-	153,000	153,000
	<b>TOTAL</b>	1,947,520	697,420	-	697,420	2,183,670

# Monarch Fire Protection District

2025 General Fund by Department

Department		2023	2024		2024	2025
Administration - Personnel		Actual	Budget	Amendment	Amended	Requested
5050	Directors Fees	19,580	19,200	-	19,200	19,200
5051	Salaries	965,474	866,600	-	866,600	907,920
5052	Overtime	-	500	-	500	500
5053	Longevity	68,540	58,200	-	58,200	60,620
5054	Extra Hours Worked	1,273	-	-	-	-
	Wages	1,054,867	944,500	-	944,500	988,240
5055	Employer's FICA	76,779	72,300	-	72,300	77,245
5061	Employee Physicals	850	1,500	-	1,500	1,500
5062	Dues & Subscriptions	7,728	9,200	-	9,200	10,000
5063	Clothing Allowance	17,690	16,000	-	16,000	16,000
5064	Conferences & Seminars	8,941	4,000	-	4,000	9,000
5066	Education & Training	635	6,000	-	6,000	6,000
5067	HR Training (District Wide)	3,660	3,500	-	3,500	-
	Other Benefits	39,504	40,200	-	40,200	42,500
<b>TOTAL</b>		<b>1,171,150</b>	<b>1,057,000</b>	<b>-</b>	<b>1,057,000</b>	<b>1,107,985</b>

Department		2023	2024		2024	2025
Operations - Personnel		Actual	Budget	Amendment	Amended	Requested
5051	Salaries	4,884,917	5,183,500	-	5,183,500	5,290,360
5052	Overtime	259,825	291,200	-	291,200	302,900
5053	Longevity	262,240	265,700	-	265,700	258,875
5054	Extra Hours Worked (Special Events OT)	-	14,000	-	14,000	-
5054	Extra Hours Worked (Special Ops OT)	-	4,560	-	4,560	4,720
5056	Constant Staffing	149,035	145,600	-	145,600	158,500
5057	Differential	31,368	40,000	-	40,000	32,000
5058	Halftime	104,357	110,700	-	110,700	136,100
5059	Holiday	43,622	54,600	-	54,600	55,000
	Wages	5,735,364	6,109,860	-	6,109,860	6,238,455
5055	Employer's FICA	437,493	470,800	-	470,800	480,200
5061	Employee Physicals	17,904	24,000	-	24,000	24,000
5063	Clothing Allowance	43,086	43,500	-	43,500	43,500
5064	Conferences & Seminars	-	-	-	-	4,500
5066	Education & Training (Special Ops)	1,912	21,000	(18,000)	3,000	21,000
5068	Protective Clothing	97,750	170,500	-	170,500	158,920
	Other Benefits	160,652	259,000	(18,000)	241,000	251,920
<b>TOTAL</b>		<b>6,333,509</b>	<b>6,839,660</b>	<b>(18,000)</b>	<b>6,821,660</b>	<b>6,970,575</b>

Department		2023	2024		2024	2025
Maintenance - Personnel		Actual	Budget	Amendment	Amended	Requested
5051	Salaries	269,605	281,830	-	281,830	294,555
5052	Overtime	1,116	5,000	-	5,000	5,000
5053	Longevity	9,734	11,700	-	11,700	13,830
	Wages	280,455	298,530	-	298,530	313,385
5055	Employer's FICA	21,287	23,100	-	23,100	24,200
5061	Employee Physicals	54	1,200	-	1,200	1,200
5062	Dues & Subscriptions	3,198	4,000	-	4,000	4,000
5063	Clothing Allowance	2,827	2,800	-	2,800	2,800
5064	Conferences & Seminars	1,539	5,000	-	5,000	1,000
5066	Education & Training	35	4,000	-	4,000	5,000
	Other Benefits	7,653	17,000	-	17,000	14,000
<b>TOTAL</b>		<b>309,395</b>	<b>338,630</b>	<b>-</b>	<b>338,630</b>	<b>351,585</b>

# Monarch Fire Protection District

2025 General Fund by Department

Department		2023	2024		2024	2025
Fire Prevention - Personnel		Actual	Budget	Amendment	Amended	Requested
5051	Salaries	737,157	802,480	-	802,480	852,480
5052	Overtime	5,277	7,500	-	7,500	7,500
5053	Longevity	37,504	37,405	-	37,405	27,150
5054	Extra Hours Worked (Hydrant OT)	24,941	30,000	-	30,000	32,000
5057	Differential	-	1,000	-	1,000	1,000
	Wages	804,879	878,385	-	878,385	920,130
5055	Employer's FICA	59,914	67,700	-	67,700	69,200
5061	Employee Physicals	-	2,100	-	2,100	3,000
5062	Dues & Subscriptions	2,975	6,000	-	6,000	4,000
5063	Clothing Allowance	8,722	8,500	-	8,500	6,500
5066	Education & Training	5,232	12,000	-	12,000	12,000
5068	Protective Clothing	850	10,000	-	10,000	2,200
	Other Benefits	17,779	38,600	-	38,600	27,700
<b>TOTAL</b>		<b>882,572</b>	<b>984,685</b>	<b>-</b>	<b>984,685</b>	<b>1,017,030</b>

Department		2023	2024		2024	2025
Training - Personnel		Actual	Budget	Amendment	Amended	Requested
5051	Salaries	140,434	149,540	-	149,540	155,455
5053	Longevity	12,168	13,000	-	13,000	13,475
5054	Extra Hours Worked	4,452	43,060	-	43,060	59,200
	Wages	157,054	205,600	-	205,600	228,130
5055	Employer's FICA	11,487	15,805	-	15,805	12,920
5061	Employee Physicals	390	400	-	400	400
5062	Dues & Subscriptions	7,191	7,000	-	7,000	10,000
5063	Clothing Allowance	1,000	1,000	-	1,000	1,000
5066	Education & Training	89,286	90,000	-	90,000	90,000
	Other Benefits	97,867	98,400	-	98,400	101,400
<b>TOTAL</b>		<b>266,408</b>	<b>319,805</b>	<b>-</b>	<b>319,805</b>	<b>342,450</b>

Department		2023	2024		2024	2025
All Departments - Benefits Personnel		Actual	Budget	Amendment	Amended	Requested
5135	Workers' Compensation Insurance	522,300	595,800	-	595,800	685,170
5162	Workers' Comp Claims	5,045	10,000	-	10,000	15,000
5136	Medical Insurance - Employees	1,613,052	1,845,400	-	1,845,400	1,900,765
	Medical Insurance - Retirees	-	115,000	-	115,000	120,750
5137	Health n' Wellness	2,457	12,100	-	12,100	24,070
5138	Life/Disability Insurance	9,796	9,900	-	9,900	12,900
5139	Critical Illness Insurance	7,597	9,075	-	9,075	9,075
5163	Vision Claims	23,513	22,000	-	22,000	48,000
5166	Dental Claims	94,654	87,000	-	87,000	90,480
<b>TOTAL</b>		<b>2,278,414</b>	<b>2,706,275</b>	<b>-</b>	<b>2,706,275</b>	<b>2,906,210</b>

		2023	2024		2024	2025
Detail of Transfers Out to Capital Projects		Actual	Budget	Amendment	Amended	Requested
	House #2 Construction	-	5,000,000	(1,610,000)	3,390,000	-
	2245	-	-	-	-	1,610,000
<b>TOTAL</b>		<b>-</b>	<b>5,000,000</b>	<b>(1,610,000)</b>	<b>3,390,000</b>	<b>1,610,000</b>

# Monarch Fire Protection District

## Capital Expenditures Detail

Detail of Capital Assets to be Purchased		2025
Department	Description	Requested
		Amount
Administration		
Operations		
	PFAS free turnout gear (107 sets)	750,000
	SCBA (60)	614,000
	Face Piece Fit Tester	12,500
	Knox Box (w/ installation)	45,000
	Thermal Imaging Cameras (32)	38,400
	Gas Detectors	30,000
	H2 Dryer	14,410
	H2 Extractor	20,760
	HQ Lockers	5,000
Special Operations		
	Boat Trailer for Swiftwater Inflatables	30,000
	Immar Inflatable Rescue Boat	5,000
Maintenance		
Fire Prevention		
Training		
	Rappelling Anchors & Rail	14,800
	Conex Storage Box at TT	5,000
Vehicle Replacements		
Building Improvements		
	H1 & H5 Preliminary Plans	150,000
	Concrete/ Asphalt	100,000
	Roof H4	65,000
	Nitrogen Generator H4	45,000
	HQ Bay Doors (4)	40,000
	HVAC	25,000
	Station Alerting (Kelly Rooms)	20,800
	<b>Total</b>	<b><u>2,030,670</u></b>



**Monarch Fire  
Protection District**

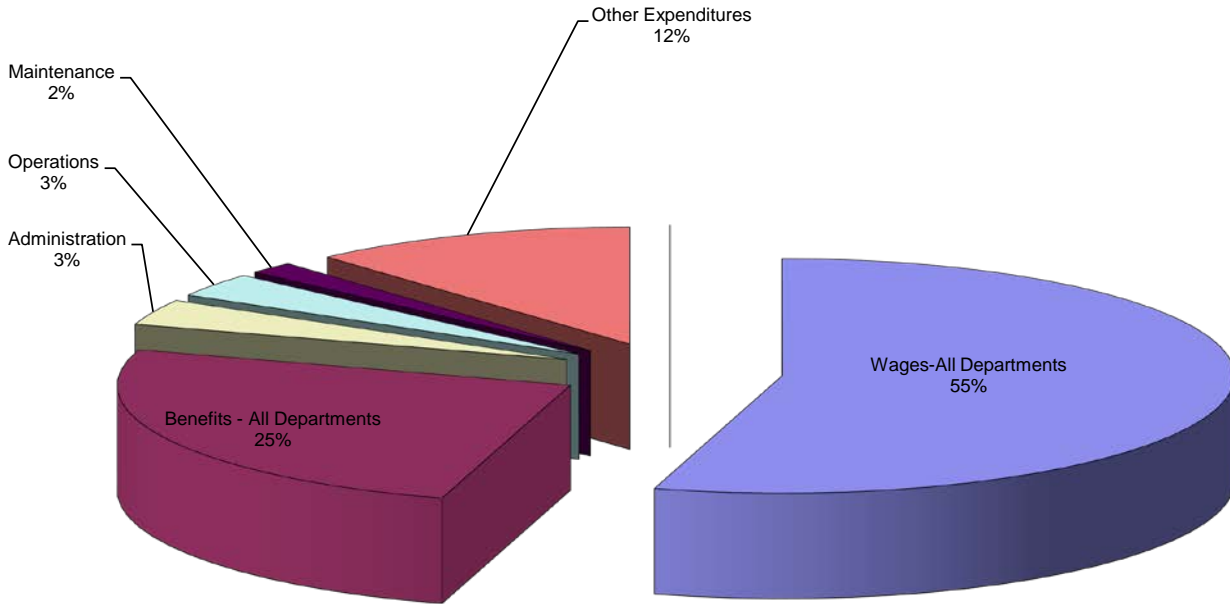
**2025 Ambulance Fund by Department**

Statement of Budgeted Revenues and Expenditures - Ambulance Fund	2023 Actual	2024 Budget	Amendments	2024 Amended	2025 Requested
<b>BUDGETARY FUND BALANCE, JANUARY 1</b>	2,092,328	3,368,287	3,320,848	3,368,287	4,090,848
<b>REVENUES</b>					
Tax Revenue	8,229,025	8,796,200	-	8,796,200	8,882,800
Charges for Services	2,158,151	2,000,000	-	2,000,000	2,300,000
Intergovernmental	-	-	-	-	-
Interest	113,965	58,000	-	58,000	60,000
Other Revenues	2,252	16,000	(15,000)	1,000	16,000
<b>TOTAL REVENUES</b>	10,503,393	10,870,200	(15,000)	10,855,200	11,258,800
<b>TOTAL AVAILABLE FUNDS</b>	12,595,721	14,238,487	3,305,848	14,223,487	15,349,648
<b>EXPENDITURES</b>					
Administration	2,444,351	2,627,919	-	2,627,919	3,222,145
Operations	6,632,854	7,166,720	13,500	7,180,220	8,463,915
Maintenance	76,537	195,000	15,000	210,000	220,000
Debt Service	46,267	60,000	(13,500)	46,500	46,500
Capital Expenditures	27,425	868,000	(800,000)	68,000	1,524,400
<b>TOTAL EXPENDITURES</b>	9,227,434	10,917,639	(785,000)	10,132,639	13,476,960
<b>TRANSFERS (TO)/FROM OTHER FUNDS</b>	-	-	-	-	2,189,920
<b>BUDGETARY FUND BALANCE, DECEMBER 31</b>	3,368,287	3,320,848	4,090,848	4,090,848	4,062,608
<b>Revenue Less Expenditures</b>	1,275,959	(47,439)	770,000	722,561	(28,240)

**Monarch Fire  
Protection District**

2025 Ambulance Fund by Department

**Ambulance Fund Expenditures Summary**



AMBULANCE FUND	2023 Actual	2024 Budget	2024 Amended	2025 Requested	% of Total
Wages-All Departments	6,037,996	6,367,174	6,367,174	7,351,845	54.6%
Benefits - All Departments	2,443,251	2,787,465	2,787,465	3,413,560	25.3%
Administration	379,600	413,000	413,000	476,475	3.5%
Operations	216,358	227,000	240,500	444,180	3.3%
Maintenance	76,537	195,000	210,000	220,000	1.6%
Other Expenditures	73,692	928,000	114,500	1,570,900	11.7%
<b>TOTAL</b>	<b>9,227,434</b>	<b>10,917,639</b>	<b>10,132,639</b>	<b>13,476,960</b>	<b>100.0%</b>

# Monarch Fire Protection District

2025 Ambulance Fund by Department

Department		2023	2024		2024	2025
Administration		Actual	Budget	Amendment	Amended	Requested
5021	Software, Printing & IT	76,804	100,000	-	100,000	120,000
5022	Miscellaneous Office Expense	1,765	-	-	-	1,000
5091	Recruitment/Preemployment	5,153	4,000	-	4,000	14,175
	Office Expenditures & HR	83,722	104,000	-	104,000	135,175
5133	Risk Liability Insurance	126,058	132,000	-	132,000	145,200
5041	Audit	9,200	10,000	-	10,000	10,100
5042	Payroll	12,966	15,000	-	15,000	16,000
5045	Legal	30,240	40,000	-	40,000	40,000
5046	Consulting	11,520	12,000	-	12,000	15,000
5047	EMS Billing	105,894	100,000	-	100,000	115,000
	Professional Services	169,820	177,000	-	177,000	196,100
<b>TOTAL</b>		<b>379,600</b>	<b>413,000</b>	<b>-</b>	<b>413,000</b>	<b>476,475</b>

Department		2023	2024		2024	2025
Operations		Actual	Budget	Amendment	Amended	Requested
5070	EMS Equipment	17,970	12,000	-	12,000	94,880
5071	Equipment Maintenance & Repair	-	5,000	-	5,000	5,000
5072	Warranties & Maint Agreements	32,847	13,000	13,500	26,500	35,300
5077	Bio-Med Maintenance	1,375	7,000	-	7,000	9,000
5078	Medical & Oxygen Supplies	148,035	170,000	-	170,000	270,000
5079	Pharmaceuticals / Meds	16,131	20,000	-	20,000	30,000
<b>TOTAL</b>		<b>216,358</b>	<b>227,000</b>	<b>13,500</b>	<b>240,500</b>	<b>444,180</b>

Department		2023	2024		2024	2025
Maintenance		Actual	Budget	Amendment	Amended	Requested
5074	Vehicle Parts	-	55,000	-	55,000	75,000
5075	Vehicle Repair	-	20,000	-	20,000	10,000
5076	Fuel & Fluids	66,021	85,000	-	85,000	85,000
5081	Furniture & Fixtures	4,645	15,000	-	15,000	20,000
5082	Fitness Equipment	139	5,000	15,000	20,000	15,000
5083	Grounds Maintenance	5,732	15,000	-	15,000	15,000
<b>TOTAL</b>		<b>76,537</b>	<b>195,000</b>	<b>15,000</b>	<b>210,000</b>	<b>220,000</b>

Department		2023	2024		2024	2025
Other Expenditures		Actual	Budget	Amendment	Amended	Requested
5600	Capital Disbursements					
	Ambulances	-	770,000	(770,000)	-	1,130,000
	Stretchers	27,425	30,000	(30,000)	-	65,000
	Powerloads	-	-	-	-	60,000
	Zoll X Series Monitor	-	-	-	-	49,700
	Zoll Z Vent	-	-	-	-	16,400
	Radios	-	-	-	-	76,300
	Mechanical CPR Devices	-	-	-	-	55,000
	2207C	-	68,000	-	68,000	72,000
5603	Capital Lease Payments					
	Zoll Portable Ventilator	46,267	60,000	(13,500)	46,500	46,500
<b>TOTAL</b>		<b>73,692</b>	<b>928,000</b>	<b>(813,500)</b>	<b>114,500</b>	<b>1,570,900</b>

# Monarch Fire Protection District

2025 Ambulance Fund by Department

Department		2023	2024		2024	2025
Administration - Personnel		Actual	Budget	Amendment	Amended	Requested
5050	Directors Fees	13,053	12,800	-	12,800	12,800
5051	Salaries	222,282	154,394	-	154,394	155,455
5053	Longevity	15,987	12,960	-	12,960	13,475
	Wages	251,322	180,154	-	180,154	181,730
5055	Employer's FICA	18,137	13,490	-	13,490	13,900
5061	Employee Physicals	190	400	-	400	400
5062	Dues & Subscriptions	1,040	2,000	-	2,000	2,000
5063	Clothing Allowance	1,836	1,000	-	1,000	1,000
5064	Conferences & Seminars	-	2,000	-	2,000	-
5066	Education & Training	860	6,000	-	6,000	6,450
	Other Benefits	3,926	11,400	-	11,400	9,850
<b>TOTAL</b>		<b>273,385</b>	<b>205,044</b>	<b>-</b>	<b>205,044</b>	<b>205,480</b>

Department		2023	2024		2024	2025
Operations - Personnel		Actual	Budget	Amendment	Amended	Requested
5051	Salaries	5,106,544	5,445,180	-	5,445,180	6,350,800
5052	Overtime	210,800	245,440	-	245,440	255,250
5053	Longevity	114,551	126,000	-	126,000	129,600
5054	Extra Hours Worked	5,158	2,000	-	2,000	12,605
5056	Constant Staffing	139,665	145,600	-	145,600	154,670
5057	Differential	23,588	40,000	-	40,000	52,520
5058	Halftime	133,743	125,800	-	125,800	151,670
5059	Holidays	52,625	57,000	-	57,000	63,000
	Wages	5,786,674	6,187,020	-	6,187,020	7,170,115
5055	Employer's FICA	443,139	477,500	-	477,500	552,400
5061	Employee Physicals	22,390	27,000	-	27,000	33,000
5063	Clothing Allowance	56,927	55,200	-	55,200	75,300
5066	Education & Training	1,532	22,500	-	22,500	30,000
5068	Protective Clothing	105,834	170,500	-	170,500	158,920
	Other Benefits	186,683	275,200	-	275,200	297,220
5135	Workers' Compensation Insurance	354,835	397,200	-	397,200	456,780
5162	Workers' Comp Claims	13,308	15,000	-	15,000	15,000
5136	Medical Insurance	1,337,509	1,487,400	-	1,487,400	1,908,185
5137	Health n' Wellness	2,301	12,100	-	12,100	24,150
5138	Life/Disability Insurance	5,415	8,100	-	8,100	12,000
5139	Critical Illness Premium	7,597	9,075	-	9,075	9,075
5163	Vision Claims	14,221	16,000	-	16,000	35,000
5166	Dental Claims	56,180	65,000	-	65,000	80,000
	Insurance	1,791,366	2,009,875	-	2,009,875	2,540,190
<b>TOTAL</b>		<b>8,207,862</b>	<b>8,949,595</b>	<b>-</b>	<b>8,949,595</b>	<b>10,559,925</b>

Detail of Transfers In from General Fund	2023	2024		2024	2025
	Actual	Budget	Amendment	Amended	Requested
Salaries & Benefits - Prop A	-	-	-	-	1,023,300
Capital Disbursements - Prop A	-	-	-	-	1,054,900
Operating Expenses - Prop A	-	-	-	-	111,720
<b>TOTAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,189,920</b>

# Monarch Fire Protection District

2025 Expenditures Detail

Detail of Equipment to be Purchased		2025 Requested
Department	Description	Amount
Operations		
	Stair Chair	4,600
	Medvaults (8) w/ E-Key	25,000
	Technimounts (4)	15,660
	AEDS (6)	15,000
	Neo Mates (6)	2,500
	2227 Equipment	22,000
	2267 Equipment	5,120
	Red Bins for 2227 & 2267	5,000
	Total	<u>94,880</u>

Detail of Capital Assets to be Purchased		2025 Requested
Department	Description	Amount
2217		370,000
2227		
	Ambulance	380,000
	Stryker Cot	32,500
	Powerload	30,000
	Zoll X Series Monitor	49,700
	Zoll Z Vent	16,400
	Radios	38,150
	Mechanical CPR Device	27,500
2267		
	Ambulance	380,000
	Stryker Cot	32,500
	Powerload	30,000
	Radios	38,150
2207C		
	Chevy Tahoe	72,000
	Mechanical CPR Device	27,500
	Total	<u>1,524,400</u>

# Monarch Fire Protection District

## 2025 Personnel Requirements

Department	% Change 2024/2025	2025 Requested	2024	2023
Directors	0%	3	3	3
Administration	0%	7	7	7
Operations	0%	45	45	45
Emergency Medical Services	21%	70	58	58
Maintenance	0%	3	3	3
Fire Prevention	0%	7	7	7
Training	0%	1	1	1
		136	124	124

### 2025 Changes:

Hire 12 paramedics as part of the 21 new paramedics promised during Prop A

Personnel Costs - All Operations	General Fund	Ambulance Fund	2025 Requested	2024 Amended	2023 Actual
Administration-Payroll	969,040	168,930	1,137,970	1,092,654	1,273,556
Directors Fees	19,200	12,800	32,000	32,000	32,633
Operations-Payroll	6,238,455	7,170,115	13,408,570	12,296,880	11,522,038
Maintenance-Payroll	313,385	-	313,385	298,530	280,455
Fire Prevention-Payroll	920,130	-	920,130	878,385	804,879
Training-Payroll	228,130	-	228,130	205,600	157,054
	8,688,340	7,351,845	16,040,185	14,804,049	14,070,615
FICA-All Departments	663,765	566,300	1,230,065	1,140,695	1,068,236
Workers' Compensation	700,170	471,780	1,171,950	1,018,000	895,488
Insurance	2,206,040	2,068,410	4,274,450	3,698,150	3,174,292
Administration-Other Benefits	42,500	9,850	52,350	51,600	43,430
Operations-Other Benefits	251,920	297,220	549,140	516,200	347,335
Maintenance-Other Benefits	14,000	-	14,000	17,000	7,653
Fire Prevention-Other Benefits	27,700	-	27,700	38,600	17,779
Training-Other Benefits	101,400	-	101,400	98,400	97,867

# Monarch Fire Protection District

2025 Dispatch Fund Budget

Statement of Budgeted Revenues and Expenditures - Dispatch Fund	2023 Actual	2024 Budget	2024 Amendments	2024 Amended	2025 Requested
<b>BUDGETARY FUND BALANCE, JANUARY 1</b>	-	24	24	24	82,584
<b>REVENUES</b>					
Tax Revenue	1,271,519	1,368,000	-	1,368,000	1,382,300
Interest	901	-	-	-	-
<b>TOTAL REVENUES</b>	1,272,420	1,368,000	-	1,368,000	1,382,300
<b>TOTAL AVAILABLE FUNDS</b>	1,272,420	1,368,024	24	1,368,024	1,464,884
<b>EXPENDITURES</b>					
Administration	-	-	-	-	-
Operations	1,272,396	1,285,440	-	1,285,440	1,268,810
Other Expenditures	-	82,560	(82,560)	-	-
<b>TOTAL EXPENDITURES</b>	1,272,396	1,368,000	(82,560)	1,285,440	1,268,810
<b>TRANSFERS (TO)/FROM OTHER FUNDS</b>	-	-	-	-	-
<b>BUDGETARY FUND BALANCE, DECEMBER 31</b>	24	24	82,584	82,584	196,074
<b>Revenue Less Expenditures</b>	24	-	82,560	82,560	113,490
 <b>Assigned Fund Balance</b>					
Future Capital Projects					
Radios		196,074			

**Monarch Fire  
Protection District**

2025 Pension Revenue Fund Budget

Statement of Budgeted Revenues and Expenditures - Pension Revenue Fund	2023 Actual	2024 Budget	2024 Amendments	2024 Amended	2025 Requested
<b>BUDGETARY FUND BALANCE, JANUARY 1</b>	29,114	29,984	31,884	31,884	33,784
<b>REVENUES</b>					
Tax Revenue	2,510,206	2,688,900	-	2,688,900	2,699,300
Interest	2,494	1,000	-	1,000	1,000
<b>TOTAL REVENUES</b>	<b>2,512,700</b>	<b>2,689,900</b>	<b>-</b>	<b>2,689,900</b>	<b>2,700,300</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>2,541,814</b>	<b>2,719,884</b>	<b>31,884</b>	<b>2,721,784</b>	<b>2,734,084</b>
<b>EXPENDITURES</b>					
Administration	70,530	90,000	-	90,000	80,000
Pension & VEBA Contribution	2,441,300	2,598,000	-	2,598,000	2,632,100
<b>TOTAL EXPENDITURES</b>	<b>2,511,830</b>	<b>2,688,000</b>	<b>-</b>	<b>2,688,000</b>	<b>2,712,100</b>
<b>TRANSFERS (TO)/FROM OTHER FUNDS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>BUDGETARY FUND BALANCE, DECEMBER 31</b>	<b>29,984</b>	<b>31,884</b>	<b>31,884</b>	<b>33,784</b>	<b>21,984</b>
<b>Revenue Less Expenditures</b>	<b>870</b>	<b>1,900</b>	<b>-</b>	<b>1,900</b>	<b>(11,800)</b>



# Monarch Fire Protection District

2025 Debt Service Fund Budget

Statement of Budgeted Revenues and Expenditures - Debt Service Fund	2023 Actual	2024 Budget	2025 Requested
<b>BUDGETARY FUND BALANCE, JANUARY 1</b>	1,809,965	2,040,598	1,206,373
<b>REVENUES</b>			
Tax Revenue	2,061,442	2,405,600	2,432,600
Interest	13,509	6,500	6,500
<b>TOTAL REVENUES</b>	2,074,951	2,412,100	2,439,100
<b>TOTAL AVAILABLE FUNDS</b>	3,884,916	4,452,698	3,645,473
<b>EXPENDITURES</b>			
Principal Redemptions	1,550,000	2,895,000	1,880,000
Interest Payments	294,000	350,725	290,250
Bank & Escrow Fees	318	600	600
<b>TOTAL EXPENDITURES</b>	1,844,318	3,246,325	2,170,850
<b>TRANSFERS (TO)/FROM OTHER FUNDS</b>	-	-	-
<b>BUDGETARY FUND BALANCE, DECEMBER 31</b>	2,040,598	1,206,373	1,474,623
<b>Revenue Less Expenditures</b>	230,633	(834,225)	268,250

Bond Issue - Debt Maturity						
Date	Payment Type	Total		2020 G.O.	2023 G.O.	
2025	Principal	1,880,000		1,500,000	380,000	
	Interest	290,250		227,000	63,250	
		2,170,250				
2026	Principal	1,950,000		1,450,000	500,000	
	Interest	224,000		182,750	41,250	
		2,174,000				
2027	Principal	1,600,000		1,025,000	575,000	
	Interest	154,875		140,500	14,375	
		1,754,875				
2028	Principal	1,000,000		1,000,000	-	
	Interest	100,000		100,000	-	
		1,100,000				
2029	Principal	1,000,000		1,000,000	-	
	Interest	60,000		60,000	-	
		1,060,000				
2030	Principal	1,000,000		1,000,000	-	
	Interest	20,000		20,000	-	
		1,020,000				
<b>TOTAL</b>				7,705,250	1,573,875	

**Monarch Fire  
Protection District**

**2025 Capital Projects Fund Budget**

<b>Statement of Budgeted Revenues and Expenditures - Bond Proceeds</b>	<b>2023 Actual</b>	<b>2024 Budget</b>	<b>Amendments</b>	<b>2024 Amended</b>	<b>2025 Requested</b>
<b>BUDGETARY FUND BALANCE, JANUARY 1</b>	6,660,294	3,296,252	557,262	3,296,252	-
<b>REVENUES</b>					
Bond Proceeds	2,951,137	-	-	-	-
Interest	74,604	35,000	-	35,000	-
<b>TOTAL REVENUES</b>	3,025,741	35,000	-	35,000	-
<b>TOTAL AVAILABLE FUNDS</b>	9,686,035	3,331,252	557,262	3,331,252	-
<b>EXPENDITURES</b>					
Building Improvements-From Bond Proceeds	6,389,783	6,163,990	557,262	6,721,252	-
Equipment Purchases-From Bond Proceeds	-	1,610,000	(1,610,000)	-	1,610,000
<b>TOTAL EXPENDITURES</b>	6,389,783	7,773,990	(1,052,738)	6,721,252	1,610,000
<b>TRANSFERS (TO)/FROM OTHER FUNDS</b>	-	5,000,000	(1,610,000)	3,390,000	1,610,000
<b>BUDGETARY FUND BALANCE, DECEMBER 31</b>	3,296,252	557,262	-	-	-

<b>Detail of Capital Assets to be Purchased-Capital Projects Fund - Bond Proceeds</b>	<b>2023 Actual</b>	<b>2024 Budget</b>	<b>Amendments</b>	<b>2024 Amended</b>	<b>2025 Requested</b>
House #2 Construction		5,881,490	557,262	6,438,752	-
House #3 Construction		282,500	-	282,500	-
2215	-	-	-	-	-
2245	-	1,610,000	(1,610,000)	-	1,610,000
<b>TOTAL</b>	-	7,773,990	(1,052,738)	6,721,252	1,610,000